

1 BALANS PER 31 DECEMBER 2021

| | | 31 december 2021 | | 31 december 2020 | |
|---|-----|------------------|------------------|------------------|------------------|
| | | € | € | € | € |
| ACTIVA | | | | | |
| Vaste activa | | | | | |
| Materiële vaste activa | (1) | | | | |
| Gebouwen en -terreinen | | | 600.860 | | 643.984 |
| Vlottende activa | | | | | |
| Vorderingen | (2) | 110.705 | | 140.229 | |
| Liquide middelen | (3) | 1.005.434 | | 875.154 | |
| | | | 1.116.139 | | 1.015.383 |
| | | | <u>1.716.999</u> | | <u>1.659.367</u> |
| PASSIVA | | | | | |
| Reserves en fondsen | (4) | | | | |
| Kapitaal | | 8.962 | | 8.962 | |
| Algemene reserve | | 100.438 | | 119.883 | |
| Bestemmingsreserves | | 375.342 | | 402.285 | |
| | | | 484.742 | | 531.130 |
| Voorzieningen | (5) | | 209.618 | | 196.562 |
| Langlopende schulden | (6) | | 556.634 | | 589.009 |
| Kortlopende schulden | (7) | | | | |
| Aflossingsverplichtingen langlopende schulden | | 32.375 | | 30.710 | |
| Crediteuren | | 100.480 | | 20.183 | |
| Overlopende passiva | | 333.150 | | 291.773 | |
| | | | 466.005 | | 342.666 |
| | | | <u>1.716.999</u> | | <u>1.659.367</u> |

2 STAAT VAN BATEN EN LASTEN OVER 2021

| | | Realisatie 2021 | Begroting 2021 | Realisatie 2020 |
|----------------------------------|------|--------------------|-------------------|--------------------|
| | | € | € | € |
| Baten | | | | |
| Exploitatiesubsidies | (8) | 839.560 | 839.560 | 822.292 |
| Doelsubsidies | (9) | 235.958 | 200.000 | 278.368 |
| Gebruikersinkomsten | (10) | 173.430 | 185.523 | 175.620 |
| Specifieke dienstverlening | (11) | 132.240 | 80.839 | 124.310 |
| Diverse baten | (12) | 14.303 | 2.297 | 2.239 |
| Totaal baten | | 1.395.491 | 1.308.219 | 1.402.829 |
| Lasten | | | | |
| Bestuur en organisatie | (13) | 57.180 | 42.883 | 55.202 |
| Huisvesting | (14) | 205.360 | 224.439 | 251.489 |
| Personeel | (15) | 709.916 | 657.749 | 631.067 |
| Administratie | (16) | 50.246 | 41.607 | 37.351 |
| Automatisering | (17) | 55.227 | 62.026 | 60.773 |
| Collectie en media | (18) | 228.628 | 219.515 | 234.062 |
| Specifieke kosten | (19) | 135.322 | 85.000 | 147.178 |
| Totaal lasten | | 1.441.879 | 1.333.219 | 1.417.122 |
| Saldo van baten en lasten | | -46.388 | -25.000 | -14.293 |
| Resultaatbestemming | | | | |
| Algemene reserve | | -19.445 | -25.000 | 11.396 |
| Bestemmingsreserves | | -26.943 | - | -25.689 |
| Saldo | | -46.388 | -25.000 | -14.293 |